

Annex D to the NATO MW COE Operational MOU**Shared Costs**

Participants will share the costs according to the cost share formula detailed in Article 9.3 for the services and products (or supplies) necessary for the operation of the NATO MW COE as listed below:

1. Administrative expenses:

- a) Translation services;
- b) Communication costs;
- c) Official bank services;
- d) Postage;
- e) Auditing and External Legal services;
- f) Supply of POL (Petroleum, Oil and Lubricants);
- g) Copying and printing supplies and services;
- h) Administrative freightage;
- i) Additional equipment, supplies and registries and related maintenance;
- l) Hospitality costs.

2. The NATO MW COE facilities and services:

- a) Minor maintenance of office and other rooms;
- b) Minor maintenance of the NATO MW COE facilities;
- c) Use of conference rooms, classrooms and training facilities outside of the NATO MW COE premises.

3. Travel costs:

- a) POW related travel expenses (transportation costs);
- b) Education and training related to the execution of the POW (transportation costs, course and seminar fees);
- c) POW related conference fees;
- d) The purchase or rental of transportation vehicles.

4. POW related mountain warfare-specific projects:

- a) Required CIS technology;
- b) Required project-specific equipment and maintenance thereof, furnishing and supplies;
- c) The NATO MW COE owned software and hardware maintenance and development;
- d) Publication costs of the NATO MW COE products.

5. CIS expenses for NATO MW COE premises (including maintenance and replacement and excluding national systems):

- a) CIS infrastructure;
- b) CIS software and hardware;
- c) CIS supplies, maintenance, and repairs;
- d) CIS supplies rent;
- e) CIS development.